

**MINUTES**  
**UNIVERSITY OF HOUSTON SYSTEM**  
**BOARD OF REGENTS**  
**ACADEMIC AND STUDENT SUCCESS COMMITTEE**

Tuesday, February 15, 2011 – The members of the Academic and Student Success Committee of the University of Houston System convened at 8:45 a.m. on Tuesday, February 15, 2011, at the Hilton University of Houston Hotel, Waldorf Astoria Ballroom E, Second Floor, 4800 Calhoun, Houston, Texas, with the following members participating:

ATTENDANCE –

Present

Mica Mosbacher, Vice Chair  
Jacob M. Monty, Regent  
Carroll Robertson Ray, Ex Officio  
Andrew Cobos, Student Regent

Absent

Nelda Luce Blair, Chair

Non-Member Present

Nandita V. Berry, Regent

In accordance with a notice being timely posted with the Secretary of State and there being a quorum present, in the absence of the Chair of the Committee, Nelda Luce Blair, Vice Chair of the Committee, Mica Mosbacher, called the meeting to order. Regent Mosbacher stated two action items and five information items would be presented to the committee and introduced the first item on the agenda, the approval of the minutes.

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AGENDA ITEMS

**Action Items:**

1. Approval of Minutes – Item B

On motion of Regent Monty, seconded by Regent Ray and by a unanimous vote, the following minutes from the meeting listed below was approved:

- November 16, 2010, Academic and Student Success Committee Meeting

2. Approval of Master of Business Administration Degree at the University of Houston-Downtown – University of Houston-Downtown, Item C – A&SS-1

Dr. John Antel, Senior Vice Chancellor for Academic Affairs and Provost requested committee approval of a Master of Business Administration degree in the College of Business at the University of Houston-Downtown. This degree aligns with the career and educational needs of working professionals and focuses on developing the core knowledge of business fundamentals, the skills to creatively and critically examine information, and the ability to plan and implement change in a collaborative work environment. This degree also aligns with the UH System goals related to student success and community advancement by providing educational opportunities for

students in a high-demand field that contributes to the economic development of the city and region. The program has been designed as a thirty-four (34) semester credit hour program that will be delivered in a unique, hybrid format. Face-to-face instruction will be enhanced with online learning in a series of a 7-week, two (2) semester credit hour (SCH) courses. A financial pro forma was presented to the committee and a discussion followed.

On motion of Regent Ray, seconded by Regent Monty and by a unanimous vote of the committee members present, the approval of a Master of Business Administration degree at the University of Houston-Downtown was approved by the committee and will be placed on the Consent Docket at the Board of Regents meeting on February 16, 2011 for final Board approval.

3. Approval of Partnership Agreement between Alvin Community College, College of the Mainland, Galveston College, Lee College, the San Jacinto College District, and the University of Houston-Clear Lake, Item D – A&SS-2

Dr. John Antel asked William Staples, President of the University of Houston-Clear Lake to present this item to the committee. In December 2008, the UH System Board of Regents had passed a resolution authorizing UH-Clear Lake to seek enabling legislation during the 81<sup>st</sup> Texas legislature to offer freshmen and sophomore courses. In February 2009, the decision was made to delay seeking the legislation so that additional dialogue could occur between the University of Houston-Clear Lake and area community colleges. After lengthy discussions, the development of a partnership agreement was approved by the president or chancellor and the board chair of Alvin Community College, College of the Mainland, Galveston College, Lee College, and the San Jacinto College District. This partnership agreement is intended to address mutual considerations necessary to facilitate the proposed expansion of the University of Houston-Clear Lake into a four-year university whereby University of Houston-Clear Lake will offer lower division courses.

On motion of Regent Monty, seconded by Regent Ray and by a unanimous vote of the committee members present, the approval of a Partnership Agreement between Alvin Community College, College of the Mainland, Galveston College, Lee College, the San Jacinto College District, and the University of Houston-Clear Lake was approved by the committee and will be placed on the Consent Docket at the Board of Regents meeting on February 16, 2011 for final Board approval.

#### **Information Items:**

4. Announcement and Introduction of the Appointment of Senior Vice President for Academic Affairs and Provost at the University of Houston-Downtown - University of Houston-Downtown, Item E – A&SS-3

Dr. Antel announced the appointment of Dr. Brian R. Chapman as the Senior Vice President for Academic Affairs and Provost for the University of Houston-Downtown. Dr. Chapman comes to the University of Houston-Downtown from the University of North Carolina Wilmington where he served as Provost and Vice Chancellor for Academic Affairs from 2008 to 2009. Pursuant to Board Policy 57.10, Dr. Chapman's appointment will become effective March 1, 2011.

This item was for information only and required no committee action.

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5. Update on Sponsored Research Performance – University of Houston, Item F – A&SS-4

Dr. Stuart Long, Interim Vice Chancellor for Research and Technology Transfer, presented the committee with a year-to-date report of sponsored research comparison by funding source for FY2011. Below is a summary of Dr. Long’s remarks.

Total Awards for the UH System Research (\$ Millions)

	<u>Federal</u>	<u>State</u>	<u>Other</u>	<u>Total</u>
FY2011 – Sept.-Dec.:	\$25.6M	\$2.8M	\$8.9M	\$37.3M
FY2010 – Sept.-Dec.:	\$27.2M	\$3.0M	\$6.5M	\$36.7M
% Change from FY2010:	-6%	-6%	+38%	+2%

This item was for information only and required no committee action. A copy of Dr. Long’s presentation was filed in the Board office.

6. Presentation regarding the Spring 2011 University of Houston System Enrollment – University of Houston System, Item G – A&SS-5

Dr. John Antel presented the committee with a report on the Spring 2011 enrollment for each University of Houston System university. A discussion followed.

Below is a breakdown of Dr. Antel’s remarks:

Headcount

	<u>University of Houston</u>				<u>UH-Clear Lake</u>		
	Preliminary Certified				Preliminary Certified		
	2011	2010	% Change		2011	2010	% Change
Undergrad	29,543	27,873	6.1	Undergrad	4,840	4,501	7.5
Graduate	7,794	7,633	2.1	Graduate	3,233	3,177	1.8
All	37,337	35,476	5.2	All	8,073	7,678	5.1
	<u>UH-Downtown</u>				<u>UH-Victoria</u>		
	Preliminary Certified				Preliminary Certified		
	2011	2010	% Change		2011	2010	% Change
Undergrad	12,575	11,884	5.8	Undergrad	2,390	1,984	20.5
Graduate	142	151	-6.0	Graduate	1,859	1,707	8.9
All	12,717	12,035	5.7	All	4,249	3,691	15.1
	<u>All</u>						
	Preliminary Certified						
	2011	2011	% Change				
Undergrad	49,348	46,212	6.8				
Graduate	13,028	12,668	2.8				
All	62,376	58,880	5.9				

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Semester Credit Hours (SCH)

<u>University of Houston</u>		
Preliminary	Certified	
2011	2010	% Change
421,793	402,138	4.9

<u>UH-Clear Lake</u>		
Preliminary	Certified	
2011	2010	% Change
69,346	65,531	5.8

<u>UH-Downtown</u>		
Preliminary	Certified	
2011	2010	% Change
123,583	118,761	4.1

<u>UH-Victoria</u>		
Preliminary	Certified	
2011	2010	% Change
35,649	29,516	20.8

<u>All</u>		
Preliminary	Certified	
2011	2010	% Change
650,371	615,946	5.6

This item was for information only and required no committee action.

7. Presentation regarding the budget reduction process – University of Houston System, Item H – A&SS-6

Dr. John Antel introduced this item and presented the committee with a powerpoint presentation on the process that would be used for FY2012 in the budget reduction process. These reductions are in response to state funding cuts. In Fall 2010 a 5 percent base cut and in Spring/Summer 2011 a 2.5 percent base cut were implemented. Staff reductions /furloughs; purchasing economies; and limited entertainment and travel were realized. In Fall 2011, hiring limits, fund balance management, the reorganization of IT and staff reductions/furloughs will be reviewed. Dr. Antel also addressed the long-term new revenues which include:

- (a) new revenue producing programs;
- (b) tuition management;
- (c) gifts and grants; and
- (d) external research support.

Cost savings initiatives were also being evaluated which include:

- (a) academic program productivity enhancement (instruction and research);
- (b) administrative productivity enhancement; and
- (c) program closures and consolidations.

The committee asked numerous questions concerning the proposed reduction process and a lengthy discussion followed.

This item was for information only and required no committee action.

8. Update to the Texas Higher Education Coordinating Board Criteria for the National Research University Fund (NRUF) – University of Houston System, Item I – A&SS-7

University of Houston System

Dr. John Antel gave an update regarding the final criteria set by the Texas Higher Education Coordinating Board (THECB) for the National Research University Fund (NRUF). In order to qualify for NRUF, two categories must be met:

- (a) Be designated an Emerging Research University by the THECB; and
- (b) Expend \$45M in restricted funds for two consecutive years preceding the state fiscal biennium.

Both of the above criteria have been met by the University of Houston.

In addition to these two criteria, four of the following six criteria for two consecutive years preceding the state fiscal biennium must also be met. They are as follows:

- (a) Maintain an endowment of at least \$400M – this criteria has been met by UH;
- (b) Awards at least 200 PhDs – when the qualifying years are determined – UH may qualify;
- (c) Is a member of the Association of Research Libraries, Phi Beta Kappa OR certain other prestigious academic organizations – this criteria has been met by UH;
- (d) Enrolls high quality freshmen:
  - (1) At least 50% of freshmen graduated in the top 25% of their high school class (UH did meet this criteria) OR the average SAT score (or ACT score) of the freshman class at the 75<sup>th</sup> percentile is at least 1210 (or 26); and
  - (2) The freshmen class reflects the population of the state or the institution's region with respect to underrepresented students (UH did meet this criteria).
- (e) Possesses a high quality faculty:
  - (1) At least 5 faculty are members of the national academies or Nobel Laureates (UH did meet this criteria), OR
  - (2) At least 7 faculty achieved distinction by receiving certain prestigious awards.
- (f) Maintain high quality graduate programs:
  - (1) Possesses at least 50 graduate programs;
  - (2) The average GRE scores in 5 doctoral programs are above national norms for the discipline;
  - (3) The 5-year master's graduation rate is at least 56%;
  - (4) The 10-year research doctoral graduation rate is at least 58%; and
  - (5) The median time to degree for research doctoral programs is no more than 8 years.

Dr. Antel stated that the University of Houston did meet four of the six National Research University Fund (NRUF) criteria listed above. A discussion followed.

This item was for information only and required no committee action.

There being no further business to come before the committee, the meeting was adjourned at 10:05 a.m.

All documentation submitted to the Committee in support of the foregoing action items, including but not limited to "Passed" agenda items and supporting documentation presented to the Committee, is incorporated herein and made a part of these minutes for all purposes; however, this does not constitute a waiver of any privileges contained herein.

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Others Present:

Renu Khator  
Carl Carlucci  
John Antel  
Dona Cornell  
Grover Campbell  
Elwyn Lee  
Stuart Long  
Don Smith  
Bill Staples  
Don Guyton  
Ed Jones

Liz Fletcher  
Suzanne LaBrecque  
Oscar Gutierrez  
Elaine Charlson  
Dave Irvin  
Barbara Stanley  
Katherine Peek  
Wayne Beran  
Carl Stockton  
Dan Wells  
Marquette Hobbs

Ed Hugetz  
Michael Dressman  
Patrick McNeil  
Mark Clarke  
Mike Emery  
Michelle Moosally  
Miranda Bennett  
Malcolm Davis  
Monica McHenry  
Jon Aldrich  
Gerry Mathisen